

Executive Branch Personnel

Public Financial Disclosure Report (OGE Form 278e)

Filer's Information

Sherman, Wendy

Deputy Secretary of State, Department of State

Other Federal Government Positions Held During the Preceding 12 Months:

None

Names of Congressional Committees Considering Nomination:

- Committee on Foreign Relations
-

Electronic Signature - I certify that the statements I have made in this form are true, complete and correct to the best of my knowledge.

/s/ Sherman, Wendy [electronically signed on 01/19/2021 by Sherman, Wendy in Integrity.gov]

Agency Ethics Official's Opinion - On the basis of information contained in this report, I conclude that the filer is in compliance with applicable laws and regulations (subject to any comments below).

/s/ Visek, Richard, Certifying Official [electronically signed on 02/08/2021 by Visek, Richard in Integrity.gov]

Other review conducted by

U.S. Office of Government Ethics Certification

/s/ Apol, David, Certifying Official [electronically signed on 02/08/2021 by Apol, David in Integrity.gov]

1. Filer's Positions Held Outside United States Government

| # | ORGANIZATION NAME | | CITY, STATE | ORGANIZATION TYPE | POSITION HELD | FROM | TO |
|---|--|-------------|-------------------------------------|--------------------|---|---------|---------|
| 1 | Harvard Kennedy School | | Cambridge, Massachusetts | University/College | Director, Center for Public Leadership and Professor of the Practice of Public Leadership | 1/2019 | Present |
| 2 | Albright Stonebridge Group | | Washington DC, District of Columbia | Corporation | Senior Counselor (not-employee, annual retainer) | 1/2016 | Present |
| 3 | NBC/MSNBC | See Endnote | New York, New York | Corporation | Contributor on air (not employee, annual retainer) | 10/2019 | Present |
| 4 | WRS Global, LLC | | Bethesda, Maryland | LLC, Single Member | Sole Member | 1/2016 | Present |
| 5 | Bruce E. Stokes Irrevocable Trust | | Bethesda, Maryland | Trust | Trustee | 9/2006 | Present |
| 6 | The Atlantic Council | | Washington, District of Columbia | Non-Profit | Board Member | 11/2017 | Present |
| 7 | International Crisis Group | | Washington, District of Columbia | Non-Profit | Board of Trustees | 6/2018 | Present |
| 8 | ██████████ Condominium | See Endnote | Cambridge, Massachusetts | Corporation | Member Condominium Association | 10/2018 | Present |
| 9 | PT Fund, Inc. (Presidential Transition Team) | | Washington, District of Columbia | Transition Team | Team Member | 12/2020 | 1/2021 |

2. Filer's Employment Assets & Income and Retirement Accounts

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|---------------------------------------|-----|-----------------------|-------------|---------------------------|
| 1 | IRA # 1 | No | | | |
| 1.1 | U.S. brokerage firm, cash account | N/A | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.2 | EEMV - ISHARES EDGE MSCI MIN VOL EMER | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 1.3 | EFAV - ISHARES EDGE MSCI MIN VOL EAFE | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.4 | MTUM - ISHARES EDGE MSCI US MOMENTUM | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.5 | IUSB - ISHARES CORE TOTAL BOND ETF | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 1.6 | GLD - SPDR GOLD TR GOLD SHS | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 1.7 | XLP - CONS STAPLES SEL SECT SPDR FD | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.8 | VIG - VANGUARD DIVIDEND APPRECIATION | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.9 | IPPXX - INVESCO PREMIER INST | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.10 | AQMIX - AQR MNGD FUTURES STRAT I | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 1.11 | MAPIX - MATTHEWS ASIA DIVIDEND INV | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 1.12 | PSPLX - PIMCO STOCKSPLUS SH I2 | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|--------------------------------------|-----|-----------------------|---------------|---------------------------|
| 1.13 | UBVSX - JPMORGAN UNDSC MNGR BEHV VLI | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 1.14 | VGHCX - VANGUARD HEALTH CARE INV | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 1.15 | VWINX - VANGUARD WELLESLEY INC INV | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 2 | IRA #1 | N/A | | cash payments | \$80,614 |
| 3 | IRA #2 | N/A | | cash payments | \$16,852 |
| 4 | IRA # 2 | No | | | |
| 4.1 | U.S. brokerage firm, cash account | N/A | \$15,001 - \$50,000 | | None (or less than \$201) |
| 4.2 | GLD - SPDR GOLD TR GOLD SHS | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 4.3 | VIG - VANGUARD DIVIDEND APPRECIATION | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 4.4 | BSV - VANGUARD SHORT TERM BND | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 4.5 | IPPXX - INVESCO PREMIER INST | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 4.6 | AQMIX - AQR MNGD FUTURES STRAT I - | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 4.7 | SGOIX - FIRST EAGLE OVERSEAS I | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 4.8 | WCMIX - WCM FOCUSED INTL GWTH INST | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 4.9 | TRBCX - T ROWE PRICE BLUE CHIP GR | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|---------------------------------------|-------------|-----------------------------|---------------|---------------------------|
| 4.10 | VWINX - VANGUARD WELLESLEY INC INV | Yes | None (or less than \$1,001) | | None (or less than \$201) |
| 4.11 | WMCVX - WASATCH SM CAP VAL FD | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5 | WRS Global 401(k) # 1 | No | | | |
| 5.1 | U.S. brokerage firm, cash account | N/A | \$15,001 - \$50,000 | | None (or less than \$201) |
| 5.2 | EEMV - ISHARES EDGE MSCI MIN VOL EMER | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5.3 | IUSB - ISHARES CORE TOTAL BOND ETF | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 5.4 | SLY - SPDR S&P 600 SMALL CAP ETF | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5.5 | SCHV - SCWAB U.S. LARGE-CAP VALUE | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5.6 | BSV - VANGUARD SHORT TERM BND | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 5.7 | IPPXX - INVESCO PREMIER INST | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 5.8 | CIPIX - CHAMPLAIN MID CAP INST | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5.9 | WCMIX - WCM FOCUSED INTL GWTH INST | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 5.10 | TRBCX - T ROWE PRICE BLUE CHIP GR | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 6 | WRS Global 401(k) # 1 | See Endnote | | cash payments | \$60,448 |
| 7 | Prudential | No | | | |
| 7.1 | Variable Annuity # 1 | No | | | |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|-------|--|-----|-----------------------|--------------------|---------------------------|
| 7.1.1 | AST INVESTMENT GRADE BOND PORTFOLIO | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 7.1.2 | AST PRESERVATION ASSET ALLOCATION FUND | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 7.2 | Variable Annuity # 2 | No | | | |
| 7.2.1 | AST PRESERVATION ASSET ALLOCATION Fund | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 8 | WRS Global, LLC | No | \$1,001 - \$15,000 | | |
| 8.1 | Albright Stonebridge Group | N/A | | Consulting Fees | \$119,016 |
| 8.2 | NBC/MSNBC - Appearance Contract October 10, 2019-December 23, 2020 | N/A | | Appearances | \$96,687 |
| 8.3 | International House, New York - Honorarium, February 5, 2020 | N/A | | Income from Speech | \$1,200 |
| 8.4 | World Wide Speakers Group, Ringling College, Sarasota, Florida - Honorarium February 17, 2020 | N/A | | Income from Speech | \$38,500 |
| 8.5 | University of Kentucky Virtual Discussion - Honorarium July 29, 2020 | N/A | | Income from Speech | \$7,500 |
| 8.6 | University of Chicago Virtual Event - Honorarium October 20, 2020 | N/A | | Income from Speech | \$4,000 |
| 8.7 | Johns Hopkins School of Advanced International Studies Moderated Conversation - Honorarium November 19, 2020 | N/A | | Income from Speech | \$7,500 |
| 8.8 | CSIS Global Security Forum - Honorarium December 14, 2020 | N/A | | Income from Speech | \$2,000 |
| 8.9 | Johns Hopkins University - Carnegie Squares - Honorarium - November 19, 2020 | N/A | | Income from speech | \$1,000 |
| 8.10 | U.S. bank, cash account WRS Global Business Fundamental | N/A | \$1,001 - \$15,000 | Interest | None (or less than \$201) |

| # | DESCRIPTION | | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|-----|---|-------------|-----|-----------------------|---|---------------------------|
| 9 | TIAA Cref 403(b) Harvard Kennedy School | | No | | | |
| 9.1 | TIAA Cref Multi-Asset 100%Vanguard Institutional Target Retirement 2015 Institutional | See Endnote | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 10 | Harvard Kennedy School | | N/A | | Salary | \$456,639 |
| 11 | Harvard Kennedy School | | N/A | | Mortgage benefit paid as part of the transition fund provided for in my employment contract | \$51,079 |
| 12 | Not for the Faint of Heart : Lessons in Courage, Power, and Persistence - Book, Published 2018 by PublicAffairs | See Endnote | N/A | | | None (or less than \$201) |

3. Filer's Employment Agreements and Arrangements

| # | EMPLOYER OR PARTY | CITY, STATE | STATUS AND TERMS | DATE |
|---|------------------------|--------------------------|---|--------|
| 1 | Harvard Kennedy School | Cambridge, Massachusetts | Director, Center for Public Leadership and Professor of the Practice of Public Leadership. Upon resignation, the housing benefit will be terminated and there will be no other benefits. I will continue to participate in my 403(b) defined contribution plan, but the plan sponsor will no longer make contributions after the date of my separation. | 1/2019 |

| # | EMPLOYER OR PARTY | CITY, STATE | STATUS AND TERMS | DATE |
|---|-------------------|--------------------|---|--------|
| 2 | WRS Global LLC | Bethesda, Maryland | My business will be inactive during my appointment. Through this LLC, among other services, I have an arrangement with NBC/MSNBC to provide commentary and I provide consulting with the Albright Stonebridge Group. Upon confirmation, my arrangements with NBC/MSNBC will be terminated, I will resign my position with the Albright Stonebridge Group, all other services will cease, and all outstanding client fees will be fixed before I enter government service. I will continue to participate in my single-member defined contribution plan. | 1/2021 |

4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

| # | SOURCE NAME | CITY, STATE | BRIEF DESCRIPTION OF DUTIES |
|---|---|-------------------------------------|---|
| 1 | Albright Stonebridge Group | Washington DC, District of Columbia | Senior Counselor (not-employee, annual retainer) |
| 2 | NBC/MSNBC | New York, New York | Contributor on air through a retainer contract. |
| 3 | WRS Global, LLC | Bethesda, Maryland | Sole Member LLC. Vehicle for non-salaried income. |
| 4 | Harvard Kennedy School | Cambridge, Massachusetts | Director, Center for Public Leadership and Professor of the Practice of Public Leadership |
| 5 | Microsoft | Washington, District of Columbia | Provided Consulting for Microsoft through ASG retainer contract including an origination fee paid by ASG. |
| 6 | Washington Speakers Bureau, Claremont College | Claremont, California | Speaking Event for Claremont College 2019 |
| 7 | Washington Speakers Bureau The Common Fund | Orlando, Florida | Speaking event for The Common Fund 2019 |
| 8 | Washington Speakers Bureau Temple Emanuel | Great Neck, New York | Speaking event for Temple Emanuel 2019 |

| # | SOURCE NAME | CITY, STATE | BRIEF DESCRIPTION OF DUTIES |
|----|---|----------------------------------|--|
| 9 | World Wide Speakers Bureau Ringling College | Sarasota, Florida | Speech |
| 10 | University of Kentucky | Lexington, Kentucky | Speech |
| 11 | Johns Hopkins University School of Advanced International Studies | Baltimore, Maryland | Speech |
| 12 | Purolite | Washington, District of Columbia | Provided Consulting for Purolite through ASG retainer contract. |
| 13 | Western Digital | Washington, District of Columbia | Provided Consulting for Western Digital through ASG retainer contract. |
| 14 | Illumina | Washington, District of Columbia | Provided Consulting for Illumina through ASG retainer contract. |
| 15 | Merck KGaA | Washington, District of Columbia | Provided Consulting for Merck KGaA through ASG retainer contract. |
| 16 | Washington Speakers Bureau CIBC | Washington, District of Columbia | Speaking event for Canadian Imperial Bank of Commerce 2019 |

5. Spouse's Employment Assets & Income and Retirement Accounts

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|-----|--|-----|-------|--|---------------|
| 1 | Transatlantic Policy Network (Brussels) - Honorarium September 9, 2020, Paper due January 31, 2021 | N/A | | Writing for 2 assignments (not published) over the September 9, 2020, TPN report on economics and the transatlantic relationship due January 31, 2021. Not published, this is a report, no payments remaining. | \$3,500 |
| 2 | Research Institute of Economy (Japan) - honorarium 10/19/20 | N/A | | Speech | \$474 |
| 3 | German Marshall Fund - Consultant/Fellow 2020 | N/A | | Executive Director for the Transatlantic task force and nonresident fellow. Writing final report for the task force. \$35,000 received in 2020 and \$17,500 received in January 2021. | \$52,500 |
| 4 | Transatlantic Policy Network - Honorarium December 19,2019 | N/A | | Fee for Paper on Economics and Trade done in 2019 paid during 2020 | \$4,000 |
| 5 | TIAA-CREF 403(b) | No | | | |
| 5.1 | Council on Foreign Relations DC Retirement Plan | No | | | |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|-------|--|-----|-----------------------|-------------------------------|---------------------------|
| 5.1.1 | TIAA Cref Council on Foreign Relations | N/A | | Required Minimum Distribution | \$6,128 |
| 5.1.2 | Annuity -Invested in TIAA Traditional | N/A | \$100,001 - \$250,000 | | None (or less than \$201) |
| 5.2 | Worldwatch Institute 403(b) Defined Contribution Retirement | No | | | |
| 5.2.1 | TIAA Cref World Watch Institute 403(b) Defined Contribution Plan | N/A | | Required Minimum Distribution | \$8,198 |
| 5.2.2 | Annuity invested in TIAA Traditional | N/A | \$100,001 - \$250,000 | | None (or less than \$201) |
| 5.3 | Council on Foreign Relations TDA Plan | N/A | | | |
| 5.3.1 | TIAA Cref Council on Foreign Relations | N/A | | Required Minimum Distribution | \$2,150 |
| 5.3.2 | Annuity invested in TIAA Traditional | N/A | \$50,001 - \$100,000 | | None (or less than \$201) |
| 6 | Line intentionally left blank | | | | |
| 7 | Sp IRA/SEP Account # 1 | No | | | |
| 7.1 | U.S. Brokerage firm, cash account | N/A | \$100,001 - \$250,000 | | None (or less than \$201) |
| 7.2 | EEMV - ISHARES EDGE MSCI MIN VOL EMER | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.3 | MTUM - ISHARES EDGE MSCI US MOMENTUM | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.4 | IUSB - ISHARES CORE TOTAL BOND ETF | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|--|-----|-----------------------|---------------|---------------------------|
| 7.5 | GLD - SPDR GOLD TR GOLD SHS | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 7.6 | XLP - CONS STAPLES SEL SECT SPDR FD | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.7 | VIG - VANGUARD DIVIDEND APPRECIATION | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 7.8 | AQR - AQR MNGD FUTURES STRAT I | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.9 | CIPIX - CHAMPLAIN MID CAP INST | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.10 | IVIQX - IVA INTERNATIONAL I | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.11 | WCMIX - WCM FOCUSED INTL GWTH INST | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.12 | PCOXX - FEDERATED HRMS PRIME CS OBL WS | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 7.13 | PSPLX - PIMCO STOCKSPLUS SH I2 | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 7.14 | VGHCX - VANGUARD HEALTH CARE INV | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 7.15 | VWINX - VANGUARD WELLESLEY INC INV | Yes | \$100,001 - \$250,000 | | None (or less than \$201) |
| 8 | Sp IRA #2 (Roth) | N/A | | cash payments | \$5,176 |
| 9 | Sp IRA #2 (Roth) | No | | | |
| 9.1 | U.S. brokerage firm, cash account | N/A | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.2 | EEMV - ISHARES EDGE MSCI MIN VOL EMER | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|---|-----|---------------------|-------------|---------------------------|
| 9.3 | IJH - ISHARES S&P MIDCAP 400 INDEX | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.4 | IUSB - ISHARES CORE TOTAL BOND ETF | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.5 | SLY - SPDR S&P 600 SMALL CAP ETF | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.6 | SCHV - SCWAB U.S. LARGE-CAP VALUE | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.7 | BSV - VANGUARD SHORT TERM BND | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.8 | IPPXX - INVESCO PREMIER INST | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.9 | WCMIX - WCM FOCUSED INTL GWTH INST | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 9.10 | PARWX - Parnassus Endeavor Fund Investor Shares | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 10 | Sp IRA # 3 | No | | | |
| 10.1 | FTVIP FRANKLIN INCOME VIP FUND | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 10.2 | FTVIP-MUTUAL SHARES VIP FND-CL 2 | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 10.3 | FTVIP-TEMPLETON FOREIGN VIP FND | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 10.4 | INVESCO VI AMERCN FRANCHISE FND | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 10.5 | MORGAN STANLEY VIF EM MARKETS EQ | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 10.6 | MORGAN STANLEY VIF US REAL ESTAT | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|--|-----|--------------------|---------------------------|---------------------------|
| 10.7 | PUTNAM SMALL CAP VALUE IB | Yes | \$1,001 - \$15,000 | | None (or less than \$201) |
| 11 | Carnegie Endowment - Honorarium, 1/11/20 | N/A | | Carnegie Endowment Report | \$15,000 |

6. Other Assets and Income

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|---|--|-----|-----------------------------|-------------|---------------------------|
| 1 | U.S. brokerage firm, cash account | N/A | \$100,001 - \$250,000 | | None (or less than \$201) |
| 2 | MYI - BLACKROCK MUNIYIELD QLTY FD 3 | Yes | None (or less than \$1,001) | | None (or less than \$201) |
| 3 | UTIXX - FEDERATED HRMS USTRSY CS RS IS | Yes | \$100,001 - \$250,000 | | \$1,001 - \$2,500 |
| 4 | NHMAX - NUVEEN HI YLD MUNI BOND A | Yes | \$15,001 - \$50,000 | | \$1,001 - \$2,500 |
| 5 | BALTIMORE CNTY M OI DCoupon 3.00% Mature 02/01/2035 [REDACTED] | N/A | \$15,001 - \$50,000 | Interest | \$201 - \$1,000 |
| 6 | UNIVERSITY MD SYS AUXILIARY FAC & TUITLOI DCoupon 3.00% Mature 04/01/2036 [REDACTED] | N/A | \$15,001 - \$50,000 | Interest | \$201 - \$1,000 |
| 7 | BILLERICA MASS MUN PURP LN GENL OBLIG Coupon 4.00% Mature 10/15/2028 [REDACTED] | N/A | \$15,001 - \$50,000 | Interest | \$1,001 - \$2,500 |
| 8 | CASCADE CNTY MONT ELEM SCH DIST NO 1 GREAT FALLS Coupon 4.00% Mature 07/01/2029 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|----|---|-----|-----------------------|-------------|---------------------------|
| 9 | JEFFERSON CNTY COLO SCH DIST NO R-001 REFCoupon 4.00% Mature 12/15/2023 | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 10 | KING CNTY WASH SWR REV REF SER-BCoupon 5.00% Mature 07/01/2029 | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 11 | MASSACHUSETTS BAY TRANSN AUTH MASS REV-ACoupon 4.00% Mature 07/01/2026 | N/A | \$15,001 - \$50,000 | Interest | \$201 - \$1,000 |
| 12 | MASSACHUSETTS DEPT TRANSN MET HWY SYS REV REF-ACoupon 5.00% Mature 01/01/2027 | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 13 | MASSACHUSETTS ST CLEAN WTR TR GREEN REVOLVING FD REVCoupon 5.00% Mature 08/01/2032 | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 14 | MASSACHUSETTS ST DEV FIN AGY REVCoupon 5.00% Mature 10/15/2027 | N/A | \$100,001 - \$250,000 | Interest | \$1,001 - \$2,500 |
| 15 | MASSACHUSETTS ST PORT AUTH REV-BCoupon 5.00% Mature 07/01/2034 | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 16 | MASSACHUSETTS ST SCH BLDG AUTHDEDICATED SALES TAX REVCoupon 5.00% Mature 02/15/2026 | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 17 | MASSACHUSETTS ST WTR RES AUTH GREEN GEN REV-CCoupon 4.00% Mature 08/01/2022 | N/A | \$15,001 - \$50,000 | Interest | None (or less than \$201) |
| 18 | MASSACHUSETTS ST WTR RES AUTH GREEN GEN REV-CCoupon 4.00% Mature 08/01/2022 | N/A | \$15,001 - \$50,000 | Interest | None (or less than \$201) |
| 19 | NATICK MASSCoupon 3.00% Mature 08/01/2032 | N/A | \$50,001 - \$100,000 | Interest | \$201 - \$1,000 |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|----|--|-----|-------------------------|-------------|------------------------------|
| 20 | NEW YORK ST URBAN DEV CORP PERS INCOME REV-ACoupon 5.00% Mature 03/15/2030 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 21 | OREGON ST GENL OBLIG REV-ACoupon 5.00% Mature 05/01/2034 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 22 | QUINCY MASS MULT PURP LN GENL OBLIGCoupon 4.00% Mature 07/01/2032 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 23 | REGIONAL TRANSPORTATION DISTRICT COLO SALES TAX REV REF-ACoupon 5.00% Mature 11/01/2027 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 24 | TAUNTON MASS MUN PURP LN GENL OBLIGCoupon 4.00% Mature 08/15/2033 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 25 | TEWKSBURY MASS GENL OBLIGCoupon 4.00% Mature 06/01/2030 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 26 | UNIVERSITY WASH UNIV REVS REV REF- ACoupon 5.00% Mature 12/01/2032 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$2,501 - \$5,000 |
| 27 | WESTON MASS GENL OBLIGCoupon 5.00% Mature 01/15/2030 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 28 | WISCONSIN ST GENL OBLIG SER-CCoupon 4.00% Pre-Ref 05/01/2021 @ 100.000 [REDACTED] | N/A | \$50,001 - \$100,000 | Interest | \$1,001 - \$2,500 |
| 29 | U.S. brokerage firm, cash account | N/A | \$50,001 - \$100,000 | | None (or less than \$201) |
| 30 | EEMV - ISHARES EDGE MSCI MIN VOL EMER | Yes | \$1,001 - \$15,000 | | \$2,501 - \$5,000 |
| 31 | AGG - ISHARES CORE U.S. AGGREGATE | Yes | \$50,001 - \$100,000 | | \$1,001 - \$2,500 |
| 32 | IWS - ISHARES RUSSELL MIDCAP V ETF | Yes | \$15,001 - \$50,000 | | \$15,001 - \$50,000 |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|----|--|-------------|-----------------------|--|---------------------------|
| 33 | IEI - ISHARES 3-7 YR TREASURY BD ETF | Yes | \$15,001 - \$50,000 | | \$201 - \$1,000 |
| 34 | EFAV - ISHARES EDGE MSCI MIN VOL EAFE | Yes | \$15,001 - \$50,000 | | \$15,001 - \$50,000 |
| 35 | MTUM - ISHARES EDGE MSCI US MOMENTUM | Yes | \$15,001 - \$50,000 | | \$15,001 - \$50,000 |
| 36 | SCHD - SCHWAB US DVD EQUITY ETF | Yes | \$15,001 - \$50,000 | | \$50,001 - \$100,000 |
| 37 | BNDX - VANGUARD TOTAL INTL BOND ETF | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 38 | IPPXX - INVESCO PREMIER INST | Yes | \$50,001 - \$100,000 | | None (or less than \$201) |
| 39 | SHSSX - BLACKROCK HEALTH SCIENCE OPP I | Yes | \$15,001 - \$50,000 | | \$15,001 - \$50,000 |
| 40 | WCMIX - WCM FOCUSED INTL GWTH INST | Yes | \$15,001 - \$50,000 | | \$201 - \$1,000 |
| 41 | PARWX - PARNASSUS ENDEAVOR FUND | Yes | \$15,001 - \$50,000 | | None (or less than \$201) |
| 42 | LTMIX - THORNBURG LTD TRM MUNI I | Yes | \$50,001 - \$100,000 | | \$1,001 - \$2,500 |
| 43 | VWINX - VANGUARD WELLESLEY INC INV | Yes | \$100,001 - \$250,000 | | \$15,001 - \$50,000 |
| 44 | Joint Prudential Life Insurance - Fixed Universal Life - Second to Die Policy- \$500,000 Death Benefit | N/A | \$15,001 - \$50,000 | | None (or less than \$201) |
| 45 | Transamerica Advisors Life Insurance Annuity - Annuity Distribution | See Endnote | N/A | Inherited Annuity payments, no readily ascertainable value | \$6,684 |

| # | DESCRIPTION | EIF | VALUE | INCOME TYPE | INCOME AMOUNT |
|------|--|-----|-----------------------------|-------------|---------------------------|
| 46 | ██████████ Irrevocable Trust | | | | |
| 46.1 | U.S. bank, cash account | N/A | \$1,001 - \$15,000 | | None (or less than \$201) |
| 47 | ██████████ Irrevocable Trust | | | | |
| 47.1 | U.S. bank, cash account | N/A | None (or less than \$1,001) | | None (or less than \$201) |
| 48 | U.S. bank, cash account | N/A | \$100,001 - \$250,000 | Interest | \$1,001 - \$2,500 |
| 49 | U.S. bank, cash account Business Economy | N/A | \$1,001 - \$15,000 | Interest | None (or less than \$201) |

7. Transactions

(N/A) - Not required for this type of report

8. Liabilities

| # | CREDITOR NAME | TYPE | AMOUNT | YEAR INCURRED | RATE | TERM |
|---|---------------|--------------------------------|-------------------------|---------------|------|----------|
| 1 | Chase | Mortgage on Personal Residence | \$500,001 - \$1,000,000 | 2018 | 4% | 30 years |

9. Gifts and Travel Reimbursements

(N/A) - Not required for this type of report

Endnotes

| PART | # | ENDNOTE |
|------|-----|---|
| 1. | 3 | Contract is currently suspended per agreement signed December 23 since I began work as volunteer on the Transition. |
| 1. | 8 | Member of Condo Association that consists of 2 homes, one of them mine. The other Members are Bruce Stokes and the other homeowner. |
| 2. | 6 | Associated with WRS Global, final contribution will be made in 2021 for the 2020 contribution to the plan. If WRS Global is terminated, this plan will be rolled over into an IRA with Morgan Stanley |
| 2. | 9.1 | The plan sponsor will no longer make contributions upon the date of my separation from Harvard Kennedy School employment. |
| 2. | 12 | Value no readily ascertainable at this time. There are currently no expected additional royalties as confirmed with the publisher. |
| 6. | 45 | The value of this asset is not readily ascertainable. Filer receives a fixed annual payment of \$6,684.38 and holds no interest other than the right to this payment. |

Summary of Contents

1. Filer's Positions Held Outside United States Government

Part 1 discloses positions that the filer held at any time during the reporting period (excluding positions with the United States Government). Positions are reportable even if the filer did not receive compensation.

This section does not include the following: (1) positions with religious, social, fraternal, or political organizations; (2) positions solely of an honorary nature; (3) positions held as part of the filer's official duties with the United States Government; (4) mere membership in an organization; and (5) passive investment interests as a limited partner or non-managing member of a limited liability company.

2. Filer's Employment Assets & Income and Retirement Accounts

Part 2 discloses the following:

- Sources of earned and other non-investment income of the filer totaling more than \$200 during the reporting period (e.g., salary, fees, partnership share, honoraria, scholarships, and prizes)
- Assets related to the filer's business, employment, or other income-generating activities (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in income was received during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

3. Filer's Employment Agreements and Arrangements

Part 3 discloses agreements or arrangements that the filer had during the reporting period with an employer or former employer (except the United States Government), such as the following:

- Future employment
- Leave of absence
- Continuing payments from an employer, including severance and payments not yet received for previous work (excluding ordinary salary from a current employer)
- Continuing participation in an employee welfare, retirement, or other benefit plan, such as pensions or a deferred compensation plan
- Retention or disposition of employer-awarded equity, sharing in profits or carried interests (e.g., vested and unvested stock options, restricted stock, future share of a company's profits, etc.)

4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

Part 4 discloses sources (except the United States Government) that paid more than \$5,000 in a calendar year for the filer's services during any year of the reporting period.

The filer discloses payments both from employers and from any clients to whom the filer personally provided services. The filer discloses a source even if the source made its payment to the filer's employer and not to the filer. The filer does not disclose a client's payment to the filer's employer if the filer did not provide the services for which the client is paying.

5. Spouse's Employment Assets & Income and Retirement Accounts

Part 5 discloses the following:

- Sources of earned income (excluding honoraria) for the filer's spouse totaling more than \$1,000 during the reporting period (e.g., salary, consulting fees, and partnership share)
- Sources of honoraria for the filer's spouse greater than \$200 during the reporting period
- Assets related to the filer's spouse's employment, business activities, other income-generating activities (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in income was received during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's spouse's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF). Amounts of income are not required for a spouse's earned income (excluding honoraria).

6. Other Assets and Income

Part 6 discloses each asset, not already reported, (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in investment income was received during the reporting period. For purposes of the value and income thresholds, the filer aggregates the filer's interests with those of the filer's spouse and dependent children.

This section does not include the following types of assets: (1) a personal residence (unless it was rented out during the reporting period); (2) income or retirement benefits associated with United States Government employment (e.g., Thrift Savings Plan); and (3) cash accounts (e.g., checking, savings, money market accounts) at a single financial institution with a value of \$5,000 or less (unless more than \$200 in income was received). Additional exceptions apply. Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

7. Transactions

Part 7 discloses purchases, sales, or exchanges of real property or securities in excess of \$1,000 made on behalf of the filer, the filer's spouse or dependent child during the reporting period.

This section does not include transactions that concern the following: (1) a personal residence, unless rented out; (2) cash accounts (e.g., checking, savings, CDs, money market accounts) and money market mutual funds; (3) Treasury bills, bonds, and notes; and (4) holdings within a federal Thrift Savings Plan account. Additional exceptions apply.

8. Liabilities

Part 8 discloses liabilities over \$10,000 that the filer, the filer's spouse or dependent child owed at any time during the reporting period.

This section does not include the following types of liabilities: (1) mortgages on a personal residence, unless rented out (limitations apply for PAS filers); (2) loans secured by a personal motor vehicle, household furniture, or appliances, unless the loan exceeds the item's purchase price; and (3) revolving charge accounts, such as credit card balances, if the outstanding liability did not exceed \$10,000 at the end of the reporting period. Additional exceptions apply.

9. Gifts and Travel Reimbursements

This section discloses:

- Gifts totaling more than \$415 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.
- Travel reimbursements totaling more than \$415 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.

For purposes of this section, the filer need not aggregate any gift or travel reimbursement with a value of \$166 or less. Regardless of the value, this section does not include the following items: (1) anything received from relatives; (2) anything received from the United States Government or from the District of Columbia, state, or local governments; (3) bequests and other forms of inheritance; (4) gifts and travel reimbursements given to the filer's agency in connection with the filer's official travel; (5) gifts of hospitality (food, lodging, entertainment) at the donor's residence or personal premises; and (6) anything received by the filer's spouse or dependent children totally independent of their relationship to the filer. Additional exceptions apply.

Privacy Act Statement

Title I of the Ethics in Government Act of 1978, as amended (the Act), 5 U.S.C. app. § 101 et seq., as amended by the Stop Trading on Congressional Knowledge Act of 2012 (Pub. L. 112-105) (STOCK Act), and 5 C.F.R. Part 2634 of the U. S. Office of Government Ethics regulations require the reporting of this information. Failure to provide the requested information may result in separation, disciplinary action, or civil action. The primary use of the information on this report is for review by Government officials to determine compliance with applicable Federal laws and regulations. This report may also be disclosed upon request to any requesting person in accordance with sections 105 and 402(b)(1) of the Act or as otherwise authorized by law. You may inspect applications for public access of your own form upon request. Additional disclosures of the information on this report may be made: (1) to any requesting person, subject to the limitation contained in section 208(d)(1) of title 18, any determination granting an exemption pursuant to sections 208(b)(1) and 208(b)(3) of title 18; (2) to a Federal, State, or local law enforcement agency if the disclosing agency becomes aware of violations or potential violations of law or regulation; (3) to a source when necessary to obtain information relevant to a conflict of interest investigation or determination; (4) to the National Archives and Records Administration or the General Services Administration in records management inspections; (5) to the Office of Management and Budget during legislative coordination on private relief legislation; (6) when the disclosing agency determines that the records are arguably relevant to a proceeding before a court, grand jury, or administrative or adjudicative body, or in a proceeding before an administrative or adjudicative body when the adjudicator determines the records to be relevant to the proceeding; (7) to reviewing officials in a new office, department or agency when an employee transfers or is detailed from one covered position to another, a public financial disclosure report and any accompanying documents, including statements notifying an employee's supervising ethics office of the commencement of negotiations for future employment or compensation or of an agreement for future employment or compensation; (8) to a Member of Congress or a congressional office in response to an inquiry made on behalf of and at the request of an individual who is the subject of the record; (9) to contractors and other non-Government employees working on a contract, service or assignment for the Federal Government when necessary to accomplish a function related to this system of records; (10) on the OGE Website and to any person, department or agency, any written ethics agreement, including certifications of ethics agreement compliance, filed with OGE by an individual nominated by the President to a position requiring Senate confirmation; (11) on the OGE Website and to any person, department or agency, any certificate of divestiture issued by OGE; (12) on the OGE Website and to any person, department or agency, any waiver of the restrictions contained in Executive Order 13770 or any superseding executive order; (13) to appropriate agencies, entities and persons when there has been a suspected or confirmed breach of the system of records, the agency maintaining the records has determined that there is a risk of harm to individuals, the agency, the Federal Government, or national security, and the disclosure is reasonably necessary to assist in connection with the agency's efforts to respond to the suspected or confirmed breach or to prevent, minimize, or remedy such harm; and (14) to another Federal agency or Federal entity, when the agency maintaining the record determines that information from this system of records is reasonably necessary to assist the recipient agency or entity in responding to a suspected or confirmed breach or in preventing, minimizing, or remedying the risk of harm to individuals, the recipient agency or entity, the Federal Government, or national security. See also the OGE/GOVT-1 executive branch-wide Privacy Act system of records.

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