

Executive Branch Personnel

Public Financial Disclosure Report (OGE Form 278e)

Filer's Information

Kahl, Colin H.

Under Secretary of Defense for Policy, Department of Defense

Other Federal Government Positions Held During the Preceding 12 Months:

Names of Congressional Committees Considering Nomination:

- Committee on Armed Services
-

Electronic Signature - I certify that the statements I have made in this form are true, complete and correct to the best of my knowledge.

/s/ Kahl, Colin H. [electronically signed on 12/30/2020 by Kahl, Colin H. in Integrity.gov]

Agency Ethics Official's Opinion - On the basis of information contained in this report, I conclude that the filer is in compliance with applicable laws and regulations (subject to any comments below).

/s/ Thompson, Scott F, Certifying Official [electronically signed on 02/05/2021 by Thompson, Scott F in Integrity.gov]

Other review conducted by

/s/ Thompson, Scott F, Ethics Official [electronically signed on 02/05/2021 by Thompson, Scott F in Integrity.gov]

U.S. Office of Government Ethics Certification

/s/ Apol, David, Certifying Official [electronically signed on 02/08/2021 by Apol, David in Integrity.gov]

1. Filer's Positions Held Outside United States Government

#	ORGANIZATION NAME	CITY, STATE	ORGANIZATION TYPE	POSITION HELD	FROM	TO
1	Stanford University	Stanford, California	University/College	Senior Fellow	12/2017	Present
2	Penn Biden Center for Diplomacy and Global Engagement	Washington, District of Columbia	Non-Profit	Strategic Consultant	2/2017	Present
3	ForeignPolicy.com/Slate Group LLC	Washington, District of Columbia	Media	Editor	2/2017	Present
4	Leidos	Reston, Virginia	Corporation	Consultant	7/2017	Present
5	Biden Transition Team (PF Fund, Inc.)	Washington, District of Columbia	Non-Profit	Agency Review Team Volunteer	11/2020	Present
6	National Intelligence Council paid by SAIC	Washington, District of Columbia	Federal think tank	consultant	1/2017	Present

2. Filer's Employment Assets & Income and Retirement Accounts

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	Stanford University	N/A		Salary	\$630,920
2	Penn Biden Center for Diplomacy and Global Engagement	N/A		Salary	\$185,317
3	ForeignPolicy.com/Slate Group LLC	N/A		Editing fees	\$5,000
4	Leidos	N/A		Consulting Fees	\$500

#	DESCRIPTION		EIF	VALUE	INCOME TYPE	INCOME AMOUNT
5	Roth IRA		No			
5.1	Vanguard Total Stock Market Index Fund Admiral Shares (VTSAX)		Yes	\$1,001 - \$15,000		None (or less than \$201)
6	Georgetown University 403(b)		No			
6.1	TIAA-CREF Lifecycle Index 2035 Fund-Institutional Class		Yes	\$100,001 - \$250,000		None (or less than \$201)
7	University of Minnesota 401(a)		No			
7.1	CREF Stock R2		Yes	\$100,001 - \$250,000		None (or less than \$201)
7.2	TIAA Traditional		N/A	\$15,001 - \$50,000		None (or less than \$201)
8	Stanford University 403(b)		No			
8.1	VANG INST TR 2040 (VIRSX)		N/A	\$50,001 - \$100,000		None (or less than \$201)
9	National Intelligence Counsel Russia/China Meeting- 1/31/2019 (paid by Science Applications International Corporation) - January 31, 2019		N/A		Honorarium	\$2,710
10	"Aftershocks: Pandemic Politics and the End of the Old International Order," St. Martin's Publishing Group (value not readily ascertainable)	See Endnote	N/A		Book advance	\$31,875
11	Barclays (an organization that hosted a panel on geopolitical developments on which I participated) Conference Call - October 7, 2020		N/A		Honorarium	\$1,000
12	UC Santa Barbara Lecture - December 3, 2019		N/A		Honorarium	\$750
13	Stanford University Contributory Retirement 403(b) Plan		No			

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
13.1	TIAA Traditional Annuity	N/A	\$1,001 - \$15,000		None (or less than \$201)
14	Stanford University 457b Deferred Compensation Plan	No			
14.1	VANG INST TR 2035 (VITFX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
15	"States, Scarcity and Civil Strife in the Developing World," Princeton Press (value not readily ascertainable)	N/A		Rent or Royalties	None (or less than \$201)
16	"Aftershocks: Pandemic Politics and the End of the Old International Order," St. Martin's Publishing Group (book advances to be received)	See Endnote	N/A		\$50,001 - \$100,000

3. Filer's Employment Agreements and Arrangements

#	EMPLOYER OR PARTY	CITY, STATE	STATUS AND TERMS	DATE
1	Stanford University	Stanford, California	Unpaid public service leave. Leave is typically granted for two years, but can be extended. Stanford will not make contributions to my 403(b) retirement plans during the leave period.	12/2017
2	Stanford University	Stanford, California	I will continue to maintain my 457b deferred compensation plan. I am the only one who contributes to this plan and I will not do so during my unpaid public service leave.	1/2020
3	Georgetown University	Washington, District of Columbia	I will continue to participate in this defined contribution plan, but the plan sponsor no longer makes contributions.	9/2007
4	University of Minnesota	Minneapolis, Minnesota	I will continue to participate in this defined contribution plan, but the plan sponsor no longer makes contributions.	9/2000

#	EMPLOYER OR PARTY		CITY, STATE	STATUS AND TERMS	DATE
5	Stanford University		Stanford, California	University housing subsidy. The University will place on hold this subsidy during my leave.	12/2017
6	Stanford University		Stanford, California	I have four mortgages with Stanford University. Consistent with Stanford's policy, I may request an extension of my leave of absence for government service. While I do not currently intend to request an extension, if I am granted an extension of my leave of absence, I will either refinance the mortgages with a different lender, pay market rate for the period of my government service, or pay off the mortgages.	1/2018
7	Stanford University	See Endnote	Stanford, California	Before learning of my consideration for a possible nomination to this position, Stanford offered to forgive one of these four mortgages, and will forgive this loan prior to my confirmation.	4/2019

4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

#	SOURCE NAME		CITY, STATE	BRIEF DESCRIPTION OF DUTIES
1	Stanford University		Stanford, California	Senior Fellow
2	Penn Biden Center for Diplomacy and Global Engagement		Washington, District of Columbia	Consulting salary

5. Spouse's Employment Assets & Income and Retirement Accounts

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	Roth IRA	No			
1.1	COLUMBIA CAP ALLOC AGGRESSIVE CL A (AXBAX)	Yes	\$1,001 - \$15,000		None (or less than \$201)

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
2	National Democratic Institute 401(a)	No			
2.1	AM CENT MD CP VAL R6 (AMDVX)	Yes	\$15,001 - \$50,000		None (or less than \$201)
2.2	INVESCO DIVRS DIV R6 (LCEFX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
2.3	INVS DISCOVERY R6 (ODIIX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
2.4	INVS INTL DVSFD R6 (OIDIX)	Yes	\$1,001 - \$15,000		None (or less than \$201)

6. Other Assets and Income

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	Individual 529 College Savings Account	No			
1.1	Vanguard Target Enrollment 2028/2029	Yes	\$15,001 - \$50,000		None (or less than \$201)
2	Individual 529 College Savings Account	No			
2.1	Vanguard Target Enrollment 2032/2033	Yes	\$15,001 - \$50,000		None (or less than \$201)
3	U.S. bank #1 (cash)	N/A	\$100,001 - \$250,000		None (or less than \$201)
4	U.S. bank #2 (cash)	N/A	\$1,001 - \$15,000		None (or less than \$201)

7. Transactions

(N/A) - Not required for this type of report

8. Liabilities

#	CREDITOR NAME		TYPE	AMOUNT	YEAR INCURRED	RATE	TERM
1	First Republic Bank		Mortgage on Personal Residence	\$500,001 - \$1,000,000	2018	3.35	30-year fixed
2	The Board of Trustees of the Leland Stanford Junior University	See Endnote	Mortgage on Personal Residence	\$500,001 - \$1,000,000	2018	3 (plus deferred interest)	N/A (loan due at sale)
3	The Board of Trustees of the Leland Stanford Junior University		Mortgage on Personal Residence	\$250,001 - \$500,000	2018	0 (but owe share of appreciation upon sale)	30-year
4	The Board of Trustees of the Leland Stanford Junior University		Mortgage on Personal Residence	\$50,001 - \$100,000	2018	0 (principal due at due date)	30 years
5	The Board of Trustees of the Leland Stanford Junior University		Mortgage on Personal Residence	\$50,001 - \$100,000	2018	0 (due at end of term, BUT loan is forgivable)	14 years, 10 months

9. Gifts and Travel Reimbursements

(N/A) - Not required for this type of report

Endnotes

PART	#	ENDNOTE
2.	10	Value amount reflects portion of the book advance paid to date.
2.	16	This is the remainder of my "advance" installments pursuant to my book contract, expected in 2021 and early 2022, for work already completed on the book prior to my prospective Federal service.
3.	7	In November 27, 2020, one month before I received a job offer from President Biden, I approached Stanford about accepting their offer from 2019 to forgive this loan.
8.	2	Stanford University offers multiple mortgage programs for certain employees. The liabilities listed in lines #2, 3, 4, and 5 are all for the same property.

Summary of Contents

1. Filer's Positions Held Outside United States Government

Part 1 discloses positions that the filer held at any time during the reporting period (excluding positions with the United States Government). Positions are reportable even if the filer did not receive compensation.

This section does not include the following: (1) positions with religious, social, fraternal, or political organizations; (2) positions solely of an honorary nature; (3) positions held as part of the filer's official duties with the United States Government; (4) mere membership in an organization; and (5) passive investment interests as a limited partner or non-managing member of a limited liability company.

2. Filer's Employment Assets & Income and Retirement Accounts

Part 2 discloses the following:

- Sources of earned and other non-investment income of the filer totaling more than \$200 during the reporting period (e.g., salary, fees, partnership share, honoraria, scholarships, and prizes)
- Assets related to the filer's business, employment, or other income-generating activities (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in income was received during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

3. Filer's Employment Agreements and Arrangements

Part 3 discloses agreements or arrangements that the filer had during the reporting period with an employer or former employer (except the United States Government), such as the following:

- Future employment
- Leave of absence
- Continuing payments from an employer, including severance and payments not yet received for previous work (excluding ordinary salary from a current employer)
- Continuing participation in an employee welfare, retirement, or other benefit plan, such as pensions or a deferred compensation plan
- Retention or disposition of employer-awarded equity, sharing in profits or carried interests (e.g., vested and unvested stock options, restricted stock, future share of a company's profits, etc.)

4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

Part 4 discloses sources (except the United States Government) that paid more than \$5,000 in a calendar year for the filer's services during any year of the reporting period.

The filer discloses payments both from employers and from any clients to whom the filer personally provided services. The filer discloses a source even if the source made its payment to the filer's employer and not to the filer. The filer does not disclose a client's payment to the filer's employer if the filer did not provide the services for which the client is paying.

5. Spouse's Employment Assets & Income and Retirement Accounts

Part 5 discloses the following:

- Sources of earned income (excluding honoraria) for the filer's spouse totaling more than \$1,000 during the reporting period (e.g., salary, consulting fees, and partnership share)
- Sources of honoraria for the filer's spouse greater than \$200 during the reporting period
- Assets related to the filer's spouse's employment, business activities, other income-generating activities (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in income was received during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's spouse's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF). Amounts of income are not required for a spouse's earned income (excluding honoraria).

6. Other Assets and Income

Part 6 discloses each asset, not already reported, (1) that ended the reporting period with a value greater than \$1,000 or (2) from which more than \$200 in investment income was received during the reporting period. For purposes of the value and income thresholds, the filer aggregates the filer's interests with those of the filer's spouse and dependent children.

This section does not include the following types of assets: (1) a personal residence (unless it was rented out during the reporting period); (2) income or retirement benefits associated with United States Government employment (e.g., Thrift Savings Plan); and (3) cash accounts (e.g., checking, savings, money market accounts) at a single financial institution with a value of \$5,000 or less (unless more than \$200 in income was received). Additional exceptions apply. Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

7. Transactions

Part 7 discloses purchases, sales, or exchanges of real property or securities in excess of \$1,000 made on behalf of the filer, the filer's spouse or dependent child during the reporting period.

This section does not include transactions that concern the following: (1) a personal residence, unless rented out; (2) cash accounts (e.g., checking, savings, CDs, money market accounts) and money market mutual funds; (3) Treasury bills, bonds, and notes; and (4) holdings within a federal Thrift Savings Plan account. Additional exceptions apply.

8. Liabilities

Part 8 discloses liabilities over \$10,000 that the filer, the filer's spouse or dependent child owed at any time during the reporting period.

This section does not include the following types of liabilities: (1) mortgages on a personal residence, unless rented out (limitations apply for PAS filers); (2) loans secured by a personal motor vehicle, household furniture, or appliances, unless the loan exceeds the item's purchase price; and (3) revolving charge accounts, such as credit card balances, if the outstanding liability did not exceed \$10,000 at the end of the reporting period. Additional exceptions apply.

9. Gifts and Travel Reimbursements

This section discloses:

- Gifts totaling more than \$415 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.
- Travel reimbursements totaling more than \$415 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.

For purposes of this section, the filer need not aggregate any gift or travel reimbursement with a value of \$166 or less. Regardless of the value, this section does not include the following items: (1) anything received from relatives; (2) anything received from the United States Government or from the District of Columbia, state, or local governments; (3) bequests and other forms of inheritance; (4) gifts and travel reimbursements given to the filer's agency in connection with the filer's official travel; (5) gifts of hospitality (food, lodging, entertainment) at the donor's residence or personal premises; and (6) anything received by the filer's spouse or dependent children totally independent of their relationship to the filer. Additional exceptions apply.

Privacy Act Statement

Title I of the Ethics in Government Act of 1978, as amended (the Act), 5 U.S.C. app. § 101 et seq., as amended by the Stop Trading on Congressional Knowledge Act of 2012 (Pub. L. 112-105) (STOCK Act), and 5 C.F.R. Part 2634 of the U. S. Office of Government Ethics regulations require the reporting of this information. Failure to provide the requested information may result in separation, disciplinary action, or civil action. The primary use of the information on this report is for review by Government officials to determine compliance with applicable Federal laws and regulations. This report may also be disclosed upon request to any requesting person in accordance with sections 105 and 402(b)(1) of the Act or as otherwise authorized by law. You may inspect applications for public access of your own form upon request. Additional disclosures of the information on this report may be made: (1) to any requesting person, subject to the limitation contained in section 208(d)(1) of title 18, any determination granting an exemption pursuant to sections 208(b)(1) and 208(b)(3) of title 18; (2) to a Federal, State, or local law enforcement agency if the disclosing agency becomes aware of violations or potential violations of law or regulation; (3) to a source when necessary to obtain information relevant to a conflict of interest investigation or determination; (4) to the National Archives and Records Administration or the General Services Administration in records management inspections; (5) to the Office of Management and Budget during legislative coordination on private relief legislation; (6) when the disclosing agency determines that the records are arguably relevant to a proceeding before a court, grand jury, or administrative or adjudicative body, or in a proceeding before an administrative or adjudicative body when the adjudicator determines the records to be relevant to the proceeding; (7) to reviewing officials in a new office, department or agency when an employee transfers or is detailed from one covered position to another, a public financial disclosure report and any accompanying documents, including statements notifying an employee's supervising ethics office of the commencement of negotiations for future employment or compensation or of an agreement for future employment or compensation; (8) to a Member of Congress or a congressional office in response to an inquiry made on behalf of and at the request of an individual who is the subject of the record; (9) to contractors and other non-Government employees working on a contract, service or assignment for the Federal Government when necessary to accomplish a function related to this system of records; (10) on the OGE Website and to any person, department or agency, any written ethics agreement, including certifications of ethics agreement compliance, filed with OGE by an individual nominated by the President to a position requiring Senate confirmation; (11) on the OGE Website and to any person, department or agency, any certificate of divestiture issued by OGE; (12) on the OGE Website and to any person, department or agency, any waiver of the restrictions contained in Executive Order 13770 or any superseding executive order; (13) to appropriate agencies, entities and persons when there has been a suspected or confirmed breach of the system of records, the agency maintaining the records has determined that there is a risk of harm to individuals, the agency, the Federal Government, or national security, and the disclosure is reasonably necessary to assist in connection with the agency's efforts to respond to the suspected or confirmed breach or to prevent, minimize, or remedy such harm; and (14) to another Federal agency or Federal entity, when the agency maintaining the record determines that information from this system of records is reasonably necessary to assist the recipient agency or entity in responding to a suspected or confirmed breach or in preventing, minimizing, or remedying the risk of harm to individuals, the recipient agency or entity, the Federal Government, or national security. See also the OGE/GOVT-1 executive branch-wide Privacy Act system of records.

Public Burden Information

This collection of information is estimated to take an average of ten hours per response, including time for reviewing the instructions, gathering the data needed, and completing the form. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Program Counsel, U.S. Office of Government Ethics (OGE), Suite 500, 1201 New York Avenue, N.W., Washington, DC 20005-3917.

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