

## Contact

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## Top Skills

Policy  
Grant Writing  
Grants

## Languages

English (Native or Bilingual)  
French (Native or Bilingual)

# Matthew Heckles

Regional Administrator for HUD Region 3 - Delaware, District of Columbia, Maryland, Pennsylvania, West Virginia and Virginia  
Greater Philadelphia

## Summary

Continuing my 20+ years of work in affordable housing and community development, in January 2022, I was appointed by President Biden to the position of Administrator for Region 3 of the Department of Housing and Urban Development (HUD). In this position I oversee the field operations for HUD in Delaware, Maryland, Pennsylvania, Virginia, Washington DC and West Virginia.

As Regional Administrator, I am responsible for the oversight of a portfolio totaling nearly \$53 billion in programs and services; over 600,000 households living in housing administered by 194 public housing authorities and more than 3,000 HUD multi-family properties; and more than 550 exceptional and dedicated employees in seven office locations.

I serve as HUD's highest ranking official in the Region and am the primary contact for congressional delegations, state and local officials, stakeholders and customers. It is an honor to serve in the Biden-Harris administration especially because it is so focused on sound and equitable administration of critical housing services.

Any opinions I express or activities I engage in while on this platform are my own and do not represent the views or positions of my employer

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## Experience

U.S. Department of Housing and Urban Development  
Regional Administrator  
January 2022 - Present (1 year 9 months)  
Philadelphia, Pennsylvania, United States

Appointed by President Biden in January, 2022.

## Wilmington Housing Authority (Delaware)

Chair

February 2017 - January 2022 (5 years)

Wilmington, DE

Appointed by Mayor Mike Purzycki to the board of commissioners of the Wilmington Housing Authority (WHA). WHA provides affordable housing solutions by managing nearly 2,000 units of public, tax credit and market rate housing and administering nearly 1,900 rental housing vouchers. This comprises approximately 10% of the City's housing stock. These programs serve over 7,000 low- to moderate-income residents of the City of Wilmington. WHA's operating and program budget is over \$30 million per year.

Maryland Department of Housing and Community Development  
Assistant Secretary, Community Development Administration Director  
September 2016 - January 2022 (5 years 5 months)

Lanham, MD

Assistant Secretary of the Maryland Department of Housing and Community Development and Director of the Community Development Administration and the Division of Development Finance. Responsible for all operations, administration and associated financing of multi-family affordable rental housing development, housing asset management, project- and tenant-based rental housing assistance, mortgage and down payment assistance, homeowner rehabilitation, housing and building energy programs, small business lending, special lending programs, special population assistance and lending, and local government infrastructure programs. Funding sources that enable program activity include capital and bond markets as well as state and federal allocations totaling over \$1 Billion per year.

## Delaware State Housing Authority

6 years 6 months

Director of Housing Finance

September 2014 - August 2016 (2 years)

Wilmington, DE

Member of DSHA Senior Staff responsible for all mortgage lending activities, multi-family bond financing, and foreclosure prevention programs.

- Administered mortgage programs to assist families in becoming homeowners through the use of products with competitive interest rates paired with down payment and closing cost assistance.
- Achieved more than double year over year program production through a retooling of existing mortgage programs to better meet the needs of our clients.

- Launched new acquisition/rehabilitation and no-mortgage-insurance products.
- Developed new partnerships with Realtors, lenders and other stakeholders through outreach initiatives.
- Refocused homebuyer education resources including the development of a pilot program to expand pre-purchase homebuyer financial empowerment.
- Managed single-family mortgage bond indentures with over \$450 million in total assets.
- Closed multi-family bond financing deals associated with 4% Low Income Housing Tax Credits.
- Administered the state's primary mortgage default assistance programs and housing counseling grant programs.

#### Director of Policy and Planning

March 2010 - September 2014 (4 years 7 months)

Housing policy advisor for the State of Delaware.

- Managed the Policy and Planning Division within the Delaware State Housing Authority responsible for the agency's strategic planning process, housing needs assessments, HUD-required comprehensive plans and reports, housing market tracking, land-use planning, grant applications, grant administration, inter- and intra-agency and government coordination, legislative advocacy, policy development, studies and research, and program development, evaluation and enhancement.
- Advanced the Governor's housing legislative, policy and budget agenda.
- Led the agency's implementation of the Governor's keystone urban renewal and redevelopment initiative including the development of a grant program designed to incentivize private investment in distressed neighborhoods.
- Led the development of the State Rental Assistance Program (SRAP) for special populations including policies and procedures and the creation of inter-agency partnerships and systems. This program is realizing cost savings and cost avoidance for the State, was recognized as a best practice nationally and was a finalist for the Governor's Team Excellence Award.
- Led the state's response to the foreclosure crisis by advocating for and managing funding, creating partnerships between state agencies, non-profits, the courts, and banks, developing outreach and marketing strategies, and administering an emergency mortgage assistance program.
- Successfully advocated for legislation to authorize the creation of Downtown Development Districts, protect victims of domestic violence in rental housing, help families facing foreclosure, reform the composition and role of the Council on Housing, allow private donations to be made to the Housing Development

Fund, provide a custodianship process for failing properties, fund a foreclosure prevention program, regulate mortgage loan originators, and expand and streamline the Neighborhood Assistance Tax Credit program.

### Delaware State Housing Authority

#### Legislative and Policy Advisor

2004 - 2010 (6 years)

Advanced the Delaware State Housing Authority's and the Governor's housing legislative agenda. Monitored legislation and advocated for the cause of providing affordable housing to low- and moderate-income families at the local, state and federal levels. Oversaw legislative and policy activities – including the drafting of agency policy documents, coordination of agency's budget request, and proactive advocacy in the state legislature. Successfully advocated for legislation to protect victims of domestic violence in rental housing, reform the composition and role of the Council on Housing, allow private donations to be made to the Housing Development Fund, provide a custodianship process for failing properties, expand and improve the Neighborhood Assistance Tax Credit program, and help families facing foreclosure. Helped to preserve DSHA's continued participation in the "Moving to Work" demonstration program through advocacy on the federal level. Organized and drafted a successful federal grant application for non-profit housing counseling agencies.

### Office of the Governor

#### Constituent Liaison

January 2001 - March 2004 (3 years 3 months)

Addressed constituent questions and concerns on behalf of Governor Minner and Delaware state agencies. Provided a link between the people of Delaware and the Governor's policy advisors. Drafted response statements reflecting the Governor's policy agenda. Composed and prepared the Governor's and Lieutenant Governor's proclamations, tributes, and other special recognitions. Attended meetings, civic and community events, and ceremonies as a representative of the Governor and spoke on her behalf.

### Minner for Governor

#### Field Director

July 2000 - December 2000 (6 months)

Directed the statewide field operation for Lieutenant Governor Minner's successful gubernatorial campaign. Coordinated and scheduled advance team, staff and volunteers for all campaign events. Targeted certain districts

for message contact and individual voters for GOTV (Get Out The Vote) programs. Represented the Lieutenant Governor at events she was not able to attend. Coordinated campaign events with the “Gore 2000,” “Carney for Lieutenant Governor,” and “Carper for Senate 2000” campaigns.

### Carper for Senate 2000

Volunteer Coordinator

May 2000 - July 2000 (3 months)

Recruited and managed a database of volunteers, performed advance work and staffed Governor Carper at campaign events. Contributed to the design and purchase of campaign materials including billboards. Scheduled the governor to appear at campaign field events.

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## Education

Alfred Lerner College of Business & Economics at University of Delaware

Masters of Business Administration, Public Administration · (2006 - 2010)

University of Delaware

Bachelor of Arts, Economics and International Relations · (1996 - 2000)