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#### EXPERIENCE

# METROPOLITAN TRANSPORTATION AUTHORITY (MTA), New York, NY

Special Counsel for Ethics, Risk, and Compliance, June 2019-Present

- Serve in Executive Chamber of Governor Andrew M. Cuomo as risk counsel to largest public transportation agency in North America.
- Lead MTA's Board office and its staff in preparing for board briefings and meetings, ensuring compliance with statutes, by-laws, and committee charters, and reviewing board materials.
- Provide legal guidance on, and manage implementation of, various MTA initiatives.
  - Served as principal attorney for MTA's fare and toll increase process, including coordinating
    public notice, setting parameters for public hearings and public outreach, and evaluating legal
    issues associated with various policy proposals.
  - Manage several aspects of the MTA's efforts to better manage overtime, including development of training and creation of overtime management performance evaluations.
  - o Review, revise, and approve the MTA's external audit responses.

# KIRKLAND & ELLIS LLP, Washington, DC

Associate, September 2017–February 2019

- Authored trial and appellate briefs in a variety of cases, including in appeals before the Second, Fifth, Sixth, and Tenth Circuits and in cases before several federal district courts.
- Provided strategic advice to clients on litigation, investigatory, and regulatory matters.
- Conducted witness examinations and argued trial motions and jury instructions in six-day federal civil jury trial.

# HON. RUTH BADER GINSBURG, U.S. Supreme Court, Washington, DC

Law Clerk, July 2016-June 2017

- Drafted opinions and prepared the Justice for oral argument by drafting bench memoranda.
- Prepared memoranda on pending petitions for *certiorari* for Justices participating in the "cert pool."

#### BANCROFT PLLC, Washington, DC

Associate, September 2015–June 2016

- Authored merits briefs on behalf of prevailing clients in Nebraska v. Parker, 136 S. Ct. 27 (2016), and Encino Motorcars v. Navarro, 136 S. Ct. 2117 (2016).
- Authored four petitions for certiorari and several other briefs.

# HON. ROBERT A. KATZMANN, U.S. Court of Appeals, Second Circuit, New York, NY

Law Clerk, September 2014–August 2015

• Drafted bench memoranda, opinions, and orders for various appeals and motions.

# HON. JED S. RAKOFF, U.S. District Court, Southern District of New York, New York, NY *Law Clerk*, September 2013–August 2014

- Drafted bench memoranda, opinions, and orders on various types of motions.
- Served as clerk for three jury trials and multiple evidentiary hearings.
- Assisted the Judge in managing one-third of his case docket.

#### WILLIAMS & CONNOLLY LLP, Washington, DC

Summer Associate, May–August 2012

- Assessed and developed client's arguments to reduce damage awards in a pharmaceutical patent infringement case.
- Researched and drafted a memo on the fiduciary duties owed by a departing law firm partner to his former firm.

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#### U.S. SMALL BUSINESS ADMINISTRATION (SBA), Washington, DC

Advisor for Policy and Government Contracting to Administrator Karen G. Mills, January–July 2010 Special Assistant to Administrator Karen G. Mills, February 2009–January 2010

- As Schedule C political appointee, assisted head of the SBA in policy development and program evaluation, including implementation of American Recovery and Reinvestment Act.
- Collaborated with the Brookings Institution to organize a March 2010 forum on high-growth small businesses for fifty leading academics, practitioners, and government officials.
- Gave fifteen speeches to external stakeholders and participated in meetings with executive and legislative branch officials.
- Created and co-taught a course for mid-level managers and program analysts on how to develop datadriven management presentations and synthesize recommendations.

# MCKINSEY & COMPANY, Boston, MA and New York, NY

Business Analyst, July 2007–February 2009

- Worked with senior client management to define strategies and improve operations for a state government and Fortune 500 clients in the retail, high-tech, insurance, financial services, and pharmaceutical sectors
- Analyzed quantitative and qualitative data, developed models, conducted interviews, and presented recommendations. Engagements included:
  - Efficiency-improvement study for Maine's Governor's Council on Competitiveness and the Economy
  - Services improvement project for consumer electronics retailer, which involved building of fact base and development of incentive plan to improve service business performance in stores
  - Corporate strategy engagement for high-tech company, where team restructured our client's business, consolidated operations, and reduced sales and administrative cost
  - White-space strategy project identifying expansion opportunities for global pharmaceutical company

#### **EDUCATION**

### NEW YORK UNIVERSITY SCHOOL OF LAW, New York, NY

J.D., summa cum laude, May 2013

Honors: University Graduation Prize, J.D. student with highest academic average after five semesters

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New York University Law Review, Senior Articles Editor

Publication: Note, Resolving Constitutional Uncertainty in Affirmative Action Through Constrained

Constitutional Experimentation, 87 N.Y.U. LAW REVIEW 1060 (2012)

Activities: Professor Barry Friedman, Litigation Research Assistant (Spring 2013)

Peter Orszag, Research Assistant (2012–13)

Professor Troy McKenzie, Civil Procedure Teaching Assistant (Fall 2011) Administrative and Regulatory State Clinic, Student Advocate (Fall 2011)

High School Legal Institute, Mock Trial Coordinator (2011-12), Coach (2010-12)

# COLUMBIA UNIVERSITY, New York, NY

B.A. in Economics-Mathematics, summa cum laude, May 2007

Senior Thesis: Show Me the Money: A Study of Contract Incentives in Major League Baseball

Honors: Phi Beta Kappa, New York Delta Chapter (top 2% of senior class)

Departmental Honors, Economics

#### **OTHER ACTIVITIES**

#### COMMISSION TO OVERSEE CREATION OF JUSTICE RUTH BADER GINSBURG STATUE

Member (appointed by Governor Andrew M. Cuomo), 2020-Present