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SUMMARY

- Executive leader in the transportation industry with experience leading diverse teams to address complex, highly visible issues in public environments.
- Experienced in working collaboratively with elected officials at the local, state and Federal level on funding, governance and legislative issues.
- Successfully negotiated complex agreements with public and private sector partners to achieve mutually beneficial outcomes.
- Extensive knowledge of transportation policy, federal funding programs, financial planning and budgeting, intergovernmental agreements, and capital projects.
- Recognized for leadership and contributions to the transportation industry.

WORK EXPERIENCE

Director, Virginia Department of Rail and Public Transportation (2014-Current)

- Appointed by Governor McAuliffe in 2014 and reappointed by Governor Northam in 2018 to lead the state agency responsible for multimodal transportation programs.
- Leading major passenger rail initiatives, including a landmark public-private partnership
 with CSX that includes acquisition of over 350 mile of railroad right-of-way and
 construction of a \$3.2 billion in infrastructure improvements, including the Long Bridge
 expansion in Washington DC.
- Negotiated major rail agreements with Amtrak, Norfolk Southern and CSX to double
 passenger rail service across the Commonwealth and increase commuter rail service by
 75% over the next ten years.
- Established the Virginia Passenger Rail Authority, including creation of the governing board, hiring of staff and development of new policies and procedures.
- Allocate over \$700 million annually in funding programs for state-supported Amtrak service, two Class I railroads, nine short line railroads, forty-one transit agencies, Washington Metropolitan Area Transportation Authority (WMATA) and sixty human service transportation operators.
- Supported major legislative accomplishments in the General Assembly with bipartisan leadership, including dedicated funding for WMATA, increased state funding for transit and rail, creation of the Virginia Passenger Rail Authority, and an interstate compact between Virginia, Maryland and DC that established the Metro Safety Commission.

- Collaborate extensively with Federal, state and local elected officials, and represent the Commonwealth on local, state and national organizations.
- Developed and implemented innovative new funding programs, including the nationally recognized SMARTSCALE performance-based funding process, use of toll revenues for transit and rail, and a performance-based prioritization process for transit funding.
- Led a major organizational development transformation that has resulted in improved agency performance, reduced turnover and boosted employee engagement.

Assistant Vice President, Parsons Brinckerhoff (2009-2014)

- Provided strategic advisory services to state and local agencies on funding strategies for transportation projects; coordination of engineering, environmental and planning processes; and Federal grant requirements.
- Developed financial plans and funding strategies for major capital projects with several agencies across the U.S., including Los Angeles County Metropolitan Transportation Authority, Metropolitan Transportation System in San Diego, and WMATA.
- Led Capital Financial Planning team for WMATA's long-term capital investment program, including the development of a financial model to assess impacts of various investment scenarios on local funding contributions.

Deputy Project Director for Finance, Dulles Corridor Metrorail Project, Metropolitan Washington Airports Authority (2007-2009)

Manager, Project Finance, Dulles Corridor Metrorail Project, Virginia Department of Rail and Public Transportation (2004-2007)

- Served as senior member of project management team when \$5.2 billion project was initiated by the Commonwealth of Virginia in 2004, and later transferred to the Metropolitan Washington Airports Authority in 2007 for construction phase.
- Led working group of senior officials from local and state agencies to develop funding and intergovernmental agreements required to implement the Project.
- Managed interdisciplinary teams of technical experts and financial advisors to obtain Federal funding and grant agreement from the U.S. Department of Transportation.

Senior Transportation Planner, DMJM+HARRIS / AECOM, Fairfax, VA (2001-2004)
Transportation Planner, Louis Berger International, Washington DC (1998-2001)
Manager of Transportation Policy Programs, Eno Transportation Foundation (1996-1998)
Transportation Analyst, KPMG, Vienna, VA (1995-1996)

EDUCATION

- Master of Regional Planning (Concentration in Infrastructure and Government Finance) -University of North Carolina at Chapel Hill
- Bachelor of City Planning University of Virginia

RECOGNITIONS

Council of Minority Transportation Officials (COMTO) Women Who Move the Nation, 2020

W. Thomas Rice Rail Renaissance Award, Virginians for High Speed Rail, 2020

Railway Age Woman of the Year, 2018

Public Official of the Year, Virginia Transit Association, 2017

Woman of the Year, Women's Transportation Seminar, Washington DC Chapter, 2016

Woman of the Year, Women's Transportation Seminar, Central Virginia Chapter, 2016

BOARDS AND COMMISSIONS

Chair, Virginia Passenger Rail Authority, 2020-Current

Member, Commonwealth Transportation Board, 2014-Current

Chair, Awards Committee, American Public Transportation Association, 2019-Current

Executive Committee, Board of Directors, American Public Transportation Association, 2015-2017

Chair, American Public Transportation Foundation, 2015-2017

Member, Board of Directors, American Public Transportation Association, 2014-2015

Vice Chair, American Public Transportation Foundation, 2013-2015

Board Member, Women's Transportation Seminar Foundation, 2018 - 2020

Leadership APTA, 2012

Chair, City of Alexandria Transportation Commission, 2009-2013

Board of Directors, Women's Transportation Seminar International, 2010-2014

Board of Regents, Eno Transportation Foundation, 2007-Current